

IN THIS ISSUE



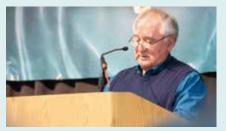
ANNUAL MEETING EVENTS

This year the Qagan Tayagungin Dancers performed at Culture night and the Annual Meeting.



TAC SCHOLARSHIP PROGRAM

Have a camp or event that you would like to attend? Shareholders or registered descendants ages 3 to 12th grade are encouraged to apply. Read all the details on the back page.



ANNUAL MEETING RECAP

Shareholder and Student of the Year was awarded to two individuals who exemplify the values and characteristics of the Aleut people.



UNALASKA SUBSISTENCE HARVEST SURVEY

There is a study of fish harvest practices being conducted in Unalaska in 2019. Review important dates and procedures that will help accurately predict fish harvests. Read more on page 10.

MESSAGE FROM THE PRESIDENT/CEO

It was a pleasure to see everyone who attended the 46th Annual Meeting of Shareholders in Anchorage in October. The meeting was well attended, and I appreciated the opportunity to inform our shareholders and descendants about the Aleut Corporation's goals set forth by the Board as well as our progress toward meeting the following strategic goals:

- To grow TAC's revenue to \$350M and to increase sustainable net income to \$25M, less 7(i), by 2022
- To have 10 shareholder/descendant interns per year by 2020
- To increase communication with shareholders and descendants
- To continue to pursue opportunities in Adak

The Aleut Corporation achieved FY18 actual revenues of \$252M. Income before taxes and noncontrolling interest for FY18 was \$16.2M. The main reason for the growth in FY18 was due to an increase in subsidiary operations which drove up revenues by \$38.M and operating income by \$3.1M. Natural resource income also increased by \$2.2M. Income from operations is broken out as follows:

I'm happy to report that we continue to develop our intern program and opportunities for our shareholders and descendants. Eight internships were funded last year, and the program will expand this spring by offering internships for up to ten shareholders and descendants who seek to advance their knowledge within a career field, acquire new skills, or change career fields. I've received positive feedback for the Cash for Grades and Cash for Attendance programs we recently implemented, and I want to remind our youth that the next opportunity to participate in the program will be at the end of the current Fall semester. Please look for information. regarding the new Youth Incentive Program coming out this Fall as well.

Communication with our shareholders and descendants is a priority so please take advantage of our website, Facebook and Twitter pages, TAC Talks videos, the newsletter and electronic newsletter, as well as informational meetings. You will see changes and updates to MyAleutConnection with an app coming soon. These tools will help keep you informed about what is happening in your corporation.



As we begin to wrap up 2018, I'd like to wish you and your family a very Merry Christmas and a Happy New Year! Ruuzdistvachxizax ama Slum Tagadagan Inixsinaa imchix anuxtakus! (Atka D ialect)

Thomas Mack

Thomas Mack President/CEO

2018 INCOME FROM OPERATIONS Aleut Management Services, LLC Patrick Mechanical, LLC ARS International, LLC Aleut Real Estate, LLC Midtown Estates Water Utility, LLC

CHAIR MESSAGE

It was such a pleasure seeing so many at this years Annual Meeting of Shareholders. I would like to thank our shareholders for participating in the 2018 annual meeting and elections and on behalf of the Board of Directors I would like to extend congratulations to both Colleen Dushkin and Debi Schmit on their successful campaigns. I would also like to personally thank shareholders for your continued support. It is such an honor to serve in the boardroom and I, like my fellow board members, look forward to doing so with this wonderful team of individuals.

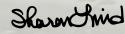
The Aleut Corporation met quorum 24 days after the mail out of proxies and 58.3% of our shareholders voted by the end of the proxy deadline. We had 298 shareholders register for the 46th Annual Meeting of Shareholders and 226 shareholders viewing the webcast. It is wonderful to see so many engaged and participating in this important process.

And finally, on a personal note, I would like to extend my sincere appreciation to Dick Jacobsen for his service to the Aleut people over the years. I have had the pleasure of working with Dick, as have many board members, for some wonderful



years and I will miss his steadfast commitment and his thoughtful input inside the boardroom. Dick is someone who is always willing to give, be it in the form of advice, friendship or thoughtful debate, Dick is there. Dick Jacobsen will be missed inside the boardroom but as I know Dick, he will continue to be a wonderful leader for us all. Thank you Dick for all you do for our people.

The Board of Directors is always open to hear from our shareholders, please contact your board at tacdirectors@aleutcorp.com.



Sharon Guenther Lind Chairman of the Board

BOARD MOTIONS OCTOBER 10 & 15, 2018

- Approved Board Attorney Phil Blumstein's proposed revisions to the Articles of Incorporation.
- Approved the 2018 Election results which show that the winners are:

91 845 9346

80.367.3674

71.245.5001

Collen Dushkin Sharon Guenther Lind Debi Schmit

 Direct Management to explore the opportunity of giving our veterans a ticket to attend The Aleut Corporation banquet.

- Appointed Crystal Dushkin and Kathy Griesbaum to sit on The Aleut Foundation Board of Directors.
- Approved to add a pre-strategic planning meeting to the 2019 Board Calendar. The meeting is to take place before the March 2019 Management's Annual Plan Presentation meeting.
- Approved to hold the 2019
 Management's Annual Plan

 Presentation meeting in Seattle.

NEW BOARD MEMBER

My name is Colleen Dushkin and I'm the daughter of the late Lydia Mack (Kenezuroff) of Belkofski and Barney Mack of King Cove. I was raised in King Cove, attended Mt. Edgecumbe High School in Sitka and now reside in Anchorage. I married my high school sweetheart, Russell, 15 years ago and we have two amazing kiddos, Russ (13) and Bella (9). I am currently a senior at Alaska Pacific University pursuing a

Bachelor's degree in Business Administration and Management.

For the past four years I've had the privilege to serve as the administrator for the Association of Alaska Housing Authorities, where I lead a team to deliver two key programs/functions. First, working closely with our federal partners and key stakeholders, we provide Training and Technical Assistance

[T&TA] in Alaska and for the Department of Hawaiian Home Lands. Through the T&TA Program we help tribes build capacity and provide the tools to ensure their housing programs are in compliance. Second, and in my opinion, the best part of my job, I provide advocacy and education to increase safe, sanitary and affordable housing across the state. This is where I've gained valuable experience with public policy and have been immersed in the state and federal legislative process.

I am passionate and excited to be serving our shareholders in this capacity and will bring new energy, ideas and perspectives to the TAC Board. I'm committed to learning the institutional knowledge of the corporation and the board to ensure our growth and success is realized by our future shareholders. I value the preservation of our culture and language and look forward to the challenge of balancing our social needs while delivering maximum dividends to our shareholders. As your board member, I welcome your comments, feedback and ideas.

Qagaasakung!

2018 ANNUAL MEETING OF SHAREHOLDERS



STUDENT OF THE YEAR

Student of the Year is Summer Ann Mack of King Cove.

Summer Ann is currently completing online classes at Alaska Pacific University for Business Management Administration and Health Care Management, while raising six children, two of which are twin toddlers.

Congratulations, Summer!

THANK YOU DICK JACOBSEN

The Aleut Corporation would like to thank Dick Jacobsen for his 15 years of service and dedication to the Aleut Corporation shareholders. Dick has served on the Board as president, vice-president, chair, vice chair and on numerous committees.



SHAREHOLDER OF THE YEAR

Moses L. Dirks was born and raised in Atka, Alaska where he spoke Niiĝux as his first language. His parents, Larry Dirks Sr. and Lydia Dirks, were among the evacuees to Killisnoo during WWII. At an early age his grandfather, William Dirks, Sr., impressed on Moses the importance of the language to sustaining and retaining the Unangax culture. He speaks both Unangam Tunuu dialects fluently and is familiar with the linguistic structure of the Pribilof dialect. Moses married Julie in 1977. They have two daughters, Jennifer and Lisa.

Initial Aleut linguistics training was obtained from Dr. Knut Bergsland of Oslo, Norway. Dr. Bergsland made several trips to Atka in the early 1950s where he learned to speak the language fluently from many Atka elders who have since passed on. Moses collaborated with Dr. Bergsland on various dictionaries and grammar texts from 1972 until Dr. Bergsland's death in the late 1990s.

Moses attended the University of Connecticut and continued on to receive a Bachelor of Arts degree from the University of Alaska Fairbanks with a major in Aleut language and culture and a minor in linguistics. Moses earned a master's degree in Elementary Education from the Alaska Pacific University. He has been a teacher for over 40 years first in Atka, then in Unalaska. Presently he is an elementary teacher at the Alaska Native Cultural Charter School in Anchorage. He teaches Aleut culture as a special topic throughout the year to ANCCS students. During the summer months he teaches Aleut language and culture at the Anchorage School District Indian Education enrichment program.

He has worked on numerous projects that led to the development of books and dictionaries of the Unangam Tunuu. He and is co-editor of the book "Aleut Tales and Narrative" — compilation of stories and legends transcribed from wax cylinders collected by Russian anthropologist Jochelson in 1910. During the past three years he has been working with Russian linguist Ignaty Golectov of St. Petersburg.

Moses was nominated by TAC and awarded the Eileen Panigeo MacLean Education Award at AFN in 2002. This award is given to an Alaska Native who has demonstrated a strong commitment, competence and sensitivity in the field of education and whose accomplishments have improved educational opportunities for Alaska Natives.

Moses is also responsible for leading the development of the first Unangaâ culture camp in the region, Camp Qungaayux, while he worked with the Alaska Rural Systemic Initiatives program of UAFIAFN and later as a teacher in the Unalaska City School District where he taught Unangam Tunuu and culture. He was the Camp Coordinator from the start of the camp in 1997 until he moved from Unalaska in 2008. He has conducted Unangam Tunuu classes and sea mammal harvest and butchering at nearly every one of the 21 camps that have been held thus far. He has also contributed his cultural expertise to the Atka Niiĝuĝim Tanasxaa Camp and the APIA Urban Culture Camp. Moses has spent most of his career teaching the Aleut language and culture and has worked hard to promote further teaching of the Aleut language and culture.















2018 ANNUAL MEETING RESULTS

ELECTION RESULTS

<u>Candidate</u>	Number of Votes
Colleen Dushkin	91,845.9346
Dick Jacobsen	57,738.5707
Agafon Krukoff Jr.	36,849.6074
Anthony C. Lekanof	54,233.3866
O. Patricia Lekanoff-Gregory	39,312.8122
Sharon Guenther Lind	80,367.3674
Max Malavansky Sr.	31,467.5435
Aaron Osterback	22,074.1238
Debi Schmit	71,245.5001
Shirley M. Shapsnikoff	12,081.3642
Gilda Shellikoff	21,263.9616

LUNGKAI	OLATIONS TO THE PROXY PRIZE WINNERS:
\$5,000	James T. Swinney, <i>Lake Forest, WA</i>
\$2,500	David J. Myers, <i>Anchorage, AK</i>
\$2,500	Mary S. Ryan, <i>Universal City, TX</i>
\$1,000	Theckla Koso, <i>Anchorage, AK</i>
\$1,000	Antonin R. Golley, <i>JBER, AK</i>
\$500	Margaret E. Moore, <i>Black Diamond, WA</i>
\$500	Pavla A. Lekankof, <i>Fontana, CA</i>
\$500	Dionisy D. Bourdukofsky, Jr, <i>Anchorage</i>
\$500	Donald K. Johnston, <i>Klamath Falls, OR</i>
\$500	Elva D. Devine, <i>Coos Bay, OR</i>
\$250	Rachael O. Porter, Woodinville, WA
\$250	George W. Newton, <i>Anchorage, AK</i>
\$250	Corey W. Torgramsen, Wrangell, AK
\$250	Dwayne A. Reeve, <i>King Cove, AK</i>
\$250	Gerald D. Miller Renton WA

ELDERS CA\$H PRIZE DRAWING:

φτου	iviak ivialavalisky i
\$100	Vivian Koenig
\$100	George Kudrin
\$100	lvy Gardner

Gilda Shellikoff

STOCKWILL DRAWING

\$100 Rebecca Shellikoff

WEDGAG	OI AAIIAIAFIAG
\$100	Carlos V. Torres,
	Daly City, CA
\$100	Diana Scarny
	Spattle WA

THANK YOU TO OUR SPONSORS FOR DONATING TWO ROUNDTRIP TICKETS AS PRIZES AT THE 2018 ALEUT CORPORATION BANQUET AND DANCE!







CALL FOR PHOTOS

Our 2019 Calendar will be coming out soon. We've had some wonderful photos submitted. Many of the calendar photos are of beautiful weather, green grass and plentiful fish. Show us views of your beautiful winter sunsets, winter scenery and winter activities.

Send your Winter Fun photos to info@aleutcorp.com. We'll display your photos on our Facebook photo album and publications when applicable.



THE ALEUT FOUNDATION UPDATE NOVEMBER 2018

By: Cynthia Lind, Executive Director

We have been very busy getting the last of the 2018-2019 Scholarship award letters and checks out. We are also in the process of working with students for the 2019 Spring Scholarship Applications that are due November 30th.

In October during the annual shareholders meeting, the Aleut Foundation participated in the Exhibition Hall was sponsored by The Aleut Corporation. We had many shareholders come by the booth to ask questions about the programs offered by The Aleut Foundation. It was exciting to see many children who came with their parents and grandparents!

This year, TAF sponsored six individuals to attend the Elders & Youth Conference, and the Alaska Federations of Natives Conference that was held in Anchorage the week after the annual shareholders meeting.

ATTENTION HIGH SCHOOL STUDENTS

The Aleut Foundation provides an Advanced College Credit Scholarship for those students taking college courses while in high school.

We have had three students who, when they graduated high school, also earned their Associate's degree.

THE ALEUT FOUNDATION IS AGAIN PART OF THE 2019 ALASKA PERMANENT FUND PICK.CLICK.GIVE PROGRAM

Pick. Click. Give.

This program provides an easy way for Alaskans to donate a portion of their PFD to non-profit organizations. *Please tell your friends and colleagues about this program and how easily they can support The Aleut Foundation when they sign up online for their Permanent Fund Dividend.* Your generous donation will go towards the education and training of our Aleut shareholders and descendants!!

14 people donated to TAF through the 2018 Pick.Click.Give. Program!

With Gratitude and Appreciation We Thank the Following Individual Donors from Aleut Management Services:

Samuel L. Cole Kenneth D. Nachbar Breke J. Harnagel Eric Lehnertz Spencer Schmidt

Thank you so very much for your generous donation that helps provide support to The Aleut Foundation's programs and mission!

Qaqaalakux!!!!

Would you be willing to make a special year-end donation of \$50, \$100 or whatever you can afford to help our mission of creating hope and fulfilling dreams for our people? Gifts to The Aleut Foundation are tax deductible and 100% applied to growing programs and services. Over 250 scholarships and trainings totaling over \$850,000 have been awarded to Aleut shareholders and descendants this year to date. Your support will make a real, lasting impact on lives in the Aleut community. Please contribute by visiting www.Weblink.donorperfect.com/AleutGiving.

REMINDER

THERE IS NO DEADLINE FOR VOCATIONAL OR CAREER DEVELOPMENT SCHOLARSHIPS

thealeutfoundation.org



VETERANS LIST

It is our goal to keep our Veterans list updated. If you know of a shareholder or descendant not listed or has not received an Aleut Veteran's vest, please email the following information to info@aleutcorp.com:

- VETERAN'S NAME
- RANK
- YEARS SERVED OR SERVING
- BRANCH OF SERVICE, & HOMETOWN OR CITY & STATE

The Veterans we have on our list can be found at: http://www.aleutcorp.com/shareholders/aleut-veterans-list/

MY ALEUT CONNECTION

Shareholder Portal

MyAleutConnection shareholder portal has received a facelift and is now offering more services to our shareholders. Some new features include: mobile friendly, document download or upload, and increased security.

Previous passwords did not carry over with the new security measures implemented during the update. Please request a password reset if you previously registered for the shareholder portal.

If you haven't done so already please register for the shareholder portal!



CHANGING REGULATIONS, CHANGING ENVIRONMENT, CHANGING SUBSISTENCE PRACTICES:

A STUDY OF FISH HARVEST PRACTICES IN UNALASKA

This year the Alaska Department of Fish and Game had their proposal to conduct a community harvest survey in Unalaska funded through the Office of Subsistence Management's Fisheries Resource Monitoring Program. This project is being led by Brian Davis and Amy Wiita with the Alaska Department of Fish and Game Division of Subsistence with support from the Aleut Corporation and the Qawalangin Tribe.

Results of this study will provide updated community harvest data for salmon, nonsalmon fish species, and all wild food harvested. The study will collect local traditional knowledge and participant observation information about the subsistence salmon fishery in the community of Unalaska. In addition, it will determine if four years without commercial trawl fishing in Unalaska Bay has impacted the local fisheries. Principal investigators and collaborators from the Aleut Corporation, the Qawalangin Tribe and the Alaska Maritime National Wildlife Refuge will work with the Unalaska school to include students in the participant observation and key respondent interview portions of the research.







IMPORTANT DATES:

- March 2019: Community scoping meeting
- June and July 2019: Researchers will participate in and observe salmon fishing in Unalaska Bay with the Qawalangin Tribe and conduct the initial key respondent interviews
- February and March of 2020: Household Harvest Surveys will be administered

- April through October 2020: Survey and preliminary key respondent interview data will be analyzed
- November 2020: Draft research findings presented at a community review meeting
- 2021: Final Report will be shared with community members and participating councils



TAC IN BUSINESS:

FROSTY FUELS

Frosty Fuels was purchased by The Aleut Corporation in 2003. It is 100% owned by Aleut Enterprise, which in turn is 100% owned by the Aleut Corporation. Cold Bay is a community of 128 individuals according to 2017 data. This is an increase from 2010 Census when 108 individuals were counted, but still down significantly from the peak census count of 256 in 1970. Cold Bay is also unique in that according the Census Bureau, 94% of the occupied homes were renter occupied. This reflects the fact that a significant portion of the population is provided housing by their employers.

The demand for fuel in Cold Bay is evenly split between the fuel sold to the aviation customers and in the community of Cold Bay for power generation and home heating. On the aviation side, the demand for Frosty Fuels is driven by the 10,180 ft runway which is the fifth longest runway in Alaska. Currently, 99% of the fill ups made over the last several years can be handled by Frosty Fuels' single tanker truck in one load; however, TAC Board and Management have wisely requested plans be made for expansion of the capacity if the demand can be identified. Frosty Fuels has seen a stronger presence

of the US Coast Guard, more salmon from King Cove being shipped fresh, and an increased usage of Cold Bay by small corporate jets flying between North America and Asia as traditional airports such as Anchorage International become more crowded. There is great opportunity for Cold Bay to service larger cargo aircraft as well as perhaps attracting direct flights from Seattle during peak fishing season then flying the passengers from Cold Bay to the fishing communities such as Unalaska, King Cove, Sand Point and even to Bristol Bay.

The options for expansion include a pipeline directly to the tarmac, a supplemental fuel tank located on the tarmac, and additional tanker vehicles. The options can all be quickly implemented once the business case can be made for expansion.

The Aleut Corporation is proud to have Aaron Merculief, shareholder, as our terminal manager. Aaron has done an outstanding job in managing the terminal since 2015. Aaron now calls Cold Bay home while he manages additional staff members.



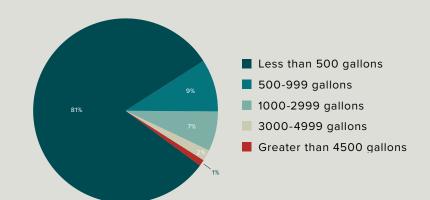


Though it may not happen overnight, additional infrastructure to the airport, lodging for passengers, and even customs and immigration personnel would be needed to maximize the potential opportunities. The Aleut Corporation sees a great future in Cold Bay and we stand ready to contribute to its prosperity, so we can continue to serve our mission: "To maximize dividends and opportunities for our shareholders."

Fuel Sold in Gallons

1,000,000 900,000 800,000 700,000 600,000 400,000 300,000 200,000 100,000 0 2014 2015 2016 2017

Individual Aviation Fuel Deliveries since 2014



10



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IMPORTANTALEUT DATES

NOVEMBER 30 Spring Scholarship Deadline

DECEMBER 14 TAC sponsored Elder Luncheon at APIA

JANUARY 1 Pick.Click.Give. donations start

JANUARY 31 Cash for Good Grades & Attendance report cards due

MARCH 16 Seattle Shareholder Meeting Fairmont Hotel - 11:30-2PM 411 University St, Seattle

